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In 1992 chemical company DuPont embarked on a radical new approach to managing its outside law firms. Faced with a company-wide challenge to cut operating costs by \$1 billion, it offered its law firms a deal—more to the point, a partnership. It would pare its outside firms to a select few and funnel them more work. In return the chosen firms would agree to a fee structure in which they shared risks as well as rewards. Together, DuPont and its primary firms would reorient legal strategy from the courtroom to the boardroom. Where once the focus was on winning at all costs, it would now be on early assessment of benefits against costs. During the next three years DuPont cut its outside firms from 350 to 34 and in the process reduced its outside legal spending by \$13.2 million.

Fast forward to 2006. DuPont's "less is more" legal model, as a former executive called it, is now the prototype of law-firm management. Driven by corporate mandates to reduce legal budgets, general counsel preach its gospel of law-firm convergence, alternative fee arrangements, and early case assessment. With fewer firms, the thinking goes, companies can build closer, more strategic partnerships with their outside lawyers, create more efficient fee and cost structures, and streamline billing and management. This drive to consolidate was further fueled by the Sarbanes-Oxley Act of 2002. Increased emphasis on compliance and corporate governance led companies to

THE PRACTICE

More companies are adopting strategic partnerships with their outside law firms to improve efficiency and keep a tighter rein on compliance issues.

select outside firms more carefully and seek closer working and reporting relationships with them.

More than preach, the companies practice. From 2001 to 2004 the average number of outside firms was reduced from 75 to 48. One survey projects that the number will drop to 31 within a year. In a dramatic gesture in 2003, Tyco International cut its product-liability firms from 167 to one. Last year alone, 40% of large companies were actively trimming firms. More than a decade later, DuPont continues to report success; its outside legal spending has held steady for most of the last ten years at \$115 million to \$120 million and

has shown slight drops each of the last three years. Efficient legal management even enabled DuPont to reduce its in-house litigation staff from 25 lawyers to 19. By all appearances big business and its outside firms had found the path to mutual harmony.

Or had they? Polls present conflicting evidence. Two recent surveys found that more than half of companies polled had terminated or demoted at least one of their primary law firms last year—sometimes without telling the firm. The two surveys—one conducted by the Association of Corporate Counsel (ACC), an 18,000-member professional association of in-house lawyers, and the legal technology company Serengeti Law, of Bellevue, Wash., and the other by BTI Consulting Group, of Wellesley, Mass.—show that companies now divert more dollars than ever to second- and third-tier firms, in what the BTI survey described as audi-

tions for the role of primary firm. But a third survey of chief legal officers, conducted by the management-consulting firm Altman Weil, of Newtown Square, Pa., for the ACC, suggests that companies are less likely to fire a law firm today than they were three years ago. On one point the surveys agree: The top reason given for terminating a firm is a lack of responsiveness.

These results are open to various interpretations. But Fred Krebs, ACC president, suggests they may simply show that companies are exercising tighter control over their outside firms. Corporate law departments saw the need to become more busi-

ness-like in their management of law firms, he says, in order to control costs better. "General counsel are under pressure to reduce costs, and that pressure is continuing to increase." In response, general counsel are more likely to require budgets, periodic reporting, and greater use of technology. With stricter controls in place, businesses are more inclined to terminate firms that fail to perform and promote ones that exceed expectations. "In-house counsel are becoming more aggressive," Krebs says. "The best marketing a law firm can do is to have highly satisfied clients. Some firms forget that."

If getting what you pay for is any measure, businesses should be satisfied. As a group, large U.S. companies with more than \$3 billion in annual revenues, spend \$75.6 billion a year on legal services, with \$47.2 billion going to outside counsel, a BTI survey finds. These companies spend an average of \$25.4 million annually on legal affairs. Among the 100 largest companies, that figure soars to \$91 million. A typical company spends \$14.6 million, or 57.4% of its overall legal spending, on outside counsel. The ACC/Serengeti survey found that among companies of all sizes, median spending on outside legal services in 2004 was \$1.3 million. That was a drop from the prior year, but corporate spending overall on outside lawyers is up 6.8% since 2001. The ACC/Serengeti survey showed three years of steady increases between 2001 and 2003, from a \$1.1 million median to \$1.6 million. Among larger companies the BTI surveys found that spending on outside lawyers rose 4.7% from 2004 to 2005, from \$25.4 million to \$26.6 million.

TOO MESSY FOR MODELS

No doubt, to the extent that businesses express dissatisfaction, law firms are partly at fault. But if there is discontent among clients, law firms should not shoulder all the blame. Selecting a law firm is part science, part faith, and part guesswork. Companies—particularly their general counsel—juggle competing interests and changing priorities.

From the boardroom come mandates to control legal costs and keep pace with changing corporate priorities. From outside come unforeseen legal and regulatory challenges and the unpredictability of law firm mergers and lawyers who jump firms. The right firm today may be wrong tomorrow. In this environment, says Deborah DeMott, a law professor at Duke University School of Law who recently completed a study of corporate legal departments, formal models of law firm management are limited in their usefulness. "It's messier, more dynamic, and more variable than the models," she says.

SELECTING A LAW FIRM IS PART SCIENCE, PART FAITH, AND PART GUESSWORK.

Even within the framework of a management model, a company can be overly rigid. Thomas L. Sager, DuPont vice president and assistant general counsel, says that a common error companies make in applying the DuPont model is failing to invest in their relationships with outside firms. "One-sided relationships do not work," says Sager. "You have to invest in their success, to give them opportunities they did not have before." General counsel too often make the mistake of viewing themselves as the client, when the client should be the business, he says. "Look at your network of firms as an extension of your legal department. Don't be overly controlling; let them complement what you do in-house."

BEYOND THE MARQUEE

Surveys and common sense alike suggest that the most important factors in selecting an outside firm are its competence and reputation. But the glow of a law firm's marquee can lead a company down the wrong path. Like moths on a summer night, business executives are drawn to the brightest lights. Rees Morrison, director of law department consulting at Hildebrandt International, calls it the "cover-your-ass syndrome." "Don't blame us," the executives can later say. "We hired the best law firm we could." There is no question, says Morrison, that sometimes only the best will do. The fact is, though, that bet-the-company matters are rare. By hiring a high-end firm, a company also takes on a similar cost structure, in which blended hourly rates average \$375. "In many situations," Morrison says, "you can get as good legal knowledge, probably better service, and certainly lower cost by thinking away from those top-listed firms."

One corporate executive who agrees is Barry Nagler, senior vice president and general counsel of Hasbro. "If I can find my ideal lawyer in a smaller firm with lower overhead, I will err on that side," he says. For Nagler that means looking not only beyond marquee firms, but also beyond marquee cities. "Companies tend to overlook geography as a potential advantage." Hasbro, with headquarters in Pawtucket, R.I., shopped around and now sends the bulk of its real estate work to a San Diego law firm. Nagler sees it as similar to outsourcing in the financial services industry. "We are aggressively looking for lower-cost, high-quality firms in less well-known jurisdictions," he says.

A beneficiary of this approach is the Chicago law firm Gardner Carton & Douglas. At 230 lawyers, it is modest by mega-firm standards. But it was recently tapped by Wal-Mart to be Illinois counsel on matters ranging from litigation to environmental counseling. Jesse H. Ruiz, the partner who manages the firm's relationship with Wal-Mart,

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says that the retailing giant has built a network of local firms to serve as its eyes and ears in each state: "We watch out for anything happening in Illinois that is relevant to its business." Wal-Mart was referred to Gardner Carton by a lawyer who was familiar with the firm. Firsthand references are important, Ruiz says. "The No. 1 factor for the client is trust. It is placing significant matters in that lawyer's hands."

LAWYERS, NOT FIRMS

In fact, of the five criteria companies most commonly look for when selecting outside counsel, all involve personal referrals, a 2005 ACC survey found. Notably, companies are most interested in referrals to individual lawyers, not to firms, the survey showed. Topping their list of criteria are the lawyer's area of expertise and reputation, ahead of the expertise and reputation of the firm. This finding accu-

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LAW FIRM.**

rately reflects the experience among corporate counsel, says James Defebaugh, vice president and general counsel of Labor Ready in Tacoma, and former chief legal officer at Kmart. "I consider the lawyer or group of lawyers more than the law firm," says Defebaugh. "I know their work ethics, their practices and their perspectives. That's important to me."

The flip side is that price is not a

deciding factor. At Clorox Co. in Oakland, the legal department is always on the lookout for creative alternatives that will cut its legal costs, says Laura Stein, senior vice president and general counsel. That does not mean, she is quick to add, that the company and its outside firms have found common ground on costs. "When you need highly specialized services," Stein says, "you hire who will get you the best results." For all the talk of alternative fee structures, the hourly rate remains the most prevalent form of billing, according to a survey conducted by the ACC and Serengeti Law, a Bellevue, Wash., legal technology company. Fewer than a fourth of in-house counsel regularly use alternative fee arrangements.

Under the DuPont legal model, outside law firms are expected to place the company's interests ahead of their own, in the belief that both the company and the firm

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will benefit in the long run. That might mean advising against litigation that could have been lucrative for the firm or recommending that another firm might be better suited to a task. Among businesses the ability of a law firm to understand and prioritize the clients' needs is now a key factor in hiring and retention. Legal savvy is no longer enough; companies want lawyers with business savvy.

A case in point is the Auto Club Group, based in Detroit. It is an automobile club structured as a non-profit, membership organization, but it also operates a for-profit insurance company with \$2 billion in reserves. That adds up to a complex business structure, says Richard T. White, vice president, secretary, and general counsel. "We look for outside counsel who are sensitive to the kind of business we are. We are member focused. We are not a public corporation. We are not looking to please our stockholders."

MEASURING PERFORMANCE

Corporate law departments are catching up to other company departments in the way they retain and manage outside vendors, says Rob Thomas, vice president of strategic development at Serengeti Law, co-sponsor of the ACC law department survey. "We're seeing law departments becoming more businesslike. Law firms are being treated more like the vendors that they really are."

That means companies are keeping a closer watch on their outside firms' performance. To do that, law departments are becoming more sophisticated in their use of technology and are requiring their outside firms to be more tech-savvy. "Now companies expect their law departments to have hard data so that they can provide more objective responses about what their departments are doing," says Thomas, whose company markets management and billing systems for corporate law departments.

Types of data that companies collect about their law firms include results achieved; time required to achieve the results; fees and costs incurred; and the accuracy of the forecast of costs and outcome.

A number of law departments are now seeking to integrate the so-called Six Sigma method of quality improvement into the management and monitoring of their outside law firms, says James L. Michalowicz, a law department consultant with Altman Weil, and formerly litigation manager at both Tyco International and DuPont. Developed at Motorola in 1986, Six Sigma uses statistical analysis to measure and improve performance. Law departments, including DuPont and Tyco, are using it in four key ways, Michalowicz says: to improve compliance, reduce risk, contain costs, and align the law department more closely with the objectives of the business.

Applying Six Sigma within the law department is the first step; then the law department must somehow align its outside providers with the same goals. Michalowicz's suggestion: Law departments should use requests for proposals that specify the criteria for performance, measurement, and success, then structure a fee arrangement that rewards success in meeting or exceeding the measures.

SEEKING DIVERSITY

Increasingly companies cite diversity as a factor in hiring outside law firms. "Promoting diversity is important to our company, and we believe it is important for our law firms to strive for the same goal," says Laura Stein, Clorox's general counsel. DuPont made that goal a core element of its legal model from the get-go and sponsored its first legal minority job fair for lawyers in 1994. Five years later, in 1999, the chief legal officers of 500 U.S. corporations signed a statement of principle to promote diversity in the legal profession.

In 2004, frustrated that enough had not been done to achieve diversity, Roderick A. Palmore, chief legal officer of Sara Lee in Chicago, re-drafted the statement as a call to ac-

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tion and invited companies to sign once again. In addition to asking companies to commit to internal diversity, Palmore's statement asked them to pledge to hire outside firms "based in significant part on the diversity performance of the firms" and to limit their relationships with firms "whose performance consistently evidences a lack of meaningful interest in being diverse." Ninety-five companies have signed so far.

Michele Coleman Mayes, Pitney Bowes' senior vice president and general counsel, says her Stamford, Conn., company is not just talking the talk on diversity. Last year it required all its outside firms to provide details on steps they are taking to promote racial, ethnic, and gender diversity. Within her legal department Mayes has assembled a committee to review this data. Soon she will assign a committee member to work with each outside firm to set specific goals about diversity and to monitor their progress in meeting them. "Our firms are being told that this is something we want to see," she says. "Our CEO expects this company to walk the walk."

Altman Weil's Michalowicz believes that a company's law department must view itself as a business partner in a broader enterprise: "Its goals and objectives need to be in alignment with the company's overall goals and objectives." Having said that, he adds, the critical question becomes, How do they align their outside providers with those same goals?

For Michalowicz, the best answer is to put it directly to the outside firms. "Challenge the law firms: How will you address and improve upon our performance concerns?" It was a radical approach in 1992, and it remains one today.

—Robert Ambrogi

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(From left): Harry P. Trueheart, Jonathan R. Karis, and Christine Vargas Suthoff

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The firm's client-focused culture has contributed to its growth and helped it achieve top national rankings. Nixon Peabody now numbers more than 600 attorneys, working from 16 offices in 15 major practice

"Our emphasis is on having our lawyers work with clients in a very personal, get-the-job-done sort of way."

areas. Nixon Peabody is focused on current business needs, including private equity and intellectual property. It is ranked 5th nationally for the number of private equity and venture capital funds negotiated or structured, and 19th for the number of private equity and venture capital deals closed. It is also named among the top 25 intellectual property litigation firms, among the top 10 percent of law firms for the number of utility patents issued, and among the top trademark firms.

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(From left): Jeffrey H. Becker, Barry A. Cozier, Sharon L. Ferko, Ronald M. Green, Howard Pianko

“We bring to clients a philosophy and skills that just can’t be replicated.”

When it comes to defining exactly what kind of firm Epstein Becker & Green is, those in the know probably think of two practice areas right off the bat: health care and life sciences; and labor and employment. And it’s little wonder. This first-generation law firm has been largely defined by those specialties since its founding in 1973.

But there’s a lot more to know about EBG, says managing partner George Sape. “We’re continually expanding our legal footprint,” Mr. Sape says. Indeed, the firm, which serves clients in a wide variety of sectors, is actively growing its litigation presence while developing its

mid-cap business law and real estate practices. Yet Mr. Sape and the 400 attorneys at EBG’s 11 offices nationwide know that the firm simply can’t be all things to all people, so EBG is steadfastly remaining true to its vision of being a large boutique. “We’re specialized,” Mr. Sape says. “We’ve learned to identify areas that are underserved, and at the same time we’re still small enough where we can identify personally with clients.”

And EBG’s attorneys never lose sight of the fact that providing counsel to clients is a service business. That part, at least, comes naturally. In its two largest groups, for example, EBG brings more expertise in more diverse areas than any other

firm, Mr. Sape says. “Our clients come to us when they have a major problem because there’s no reason for them to go anywhere else. We simply have some of the best lawyers to handle the most complex cases out there,” he says. “I think the message is that this firm stands apart in many ways. We bring to clients a philosophy and skills that just can’t be replicated.”

EBG also puts a strong emphasis on its diversity efforts, recognizing that diversity plays a critical role in the success of the firm and its clients by allowing for a more creative, nuanced, and sophisticated response to both employees’ and clients’ concerns and expectations.

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FRAGOMEN, DEL REY, BERNSEN & LOEWY LLP



(From left): Cynthia Lange, Austin Fragomen, Lance Kaplan

The ability to quickly shift a company's workforce in and out of diverse world markets is an obvious necessity in today's multinational business climate—but what of the human factor? Regardless of employee position or rank, the uncertainty that accompanies an international move is expected, but it can be minimized. Enter Fragomen, Del Rey, Bernsen & Loewy, the largest provider of corporate immigration services in the world. The firm is able to confidently resolve global immigration issues while being sensitive to one critical factor: at the end of the day, it's delivering a very personal service.

"Whether we're dealing with an individual or a corporation, we're still doing something for people," says Chairman of the Firm Executive Committee Austin Fragomen. "I think that's the most attractive part of the practice."

But the firm is also keenly aware that helping clients meet all legal compliance requirements adds value to their organizations. Indeed,

"We don't read about the immigration policy-development process in the newspaper. We're part of it."

for companies facing strategic and compliance issues in the movement of its workforce, it pays to have a partner like Fragomen.

The firm, which was founded in 1951 and today has 26 offices worldwide, has made it a priority to understand not only a client's specific requirements but also those common to its industry. "We look at all aspects of an employee's legal right to work and ensure the company has appropriate compliance programs in place," says Northern California Managing Partner Cynthia Lange. "We've developed industry-specific expertise that allows us to be a strategic partner."

Another key aspect of Fragomen—which is instrumental in guiding immigration policy at the government

level—is that it operates globally and locally. "We're involved with changes in legislation on a per-country basis," says Partner and Global Managing Director Lance Kaplan.

It's that kind of big-picture thinking that gives the firm the edge. Says Fragomen, "We don't read about the immigration policy-development process in the newspaper. We're part of it."

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Which law firms do America's largest corporations turn to first to handle their legal affairs? ALM, the nation's leading legal journalism and information company, put that question in a survey sent to the general counsel at each of the 500 largest U.S. companies. Their responses form the basis for this Directory of Go-To Law Firms®.

The survey asked each company to identify its primary outside law firms in each of six practice areas: corporate transactions, corporate governance, intellectual property, labor and employment, litigation, and European Union law. Selection was based on the respondents' criteria. Most chose firms based on their all-star track records. Many selected outfits that handled most of their caseload in the previous year. No company, however, was able to name more than seven firms for each practice area.

Of the companies queried between April and

October 2005, more than two-thirds responded. Of those, 187 provided names of their primary outside law firms in some or all of the six practice areas; the others declined to do so. The resulting Go-To list includes 533 U.S. law firms and 114 overseas firms. The U.S. firms have headquarters in 40 states and the District of Columbia. The state that is home to the greatest number of Go-To firms is New York, with 60 firms, followed by California with 58, Texas with 47, and Illinois with 41.

This is not a directory in which law firms paid to be included. Each firm listed in these pages is there because it was named as a Go-To firm by one or more of the general counsels we surveyed.

ALM conducts its survey of general counsel annually and uses the results in reports that appear in its publications *Corporate Counsel*, *The American Lawyer*, *IP Law & Business*, *The National Law Journal*, and "The Directory of In-House Law Departments." While legal professionals have used this information as a reference for many years, this is the first time this list has appeared in this publication.

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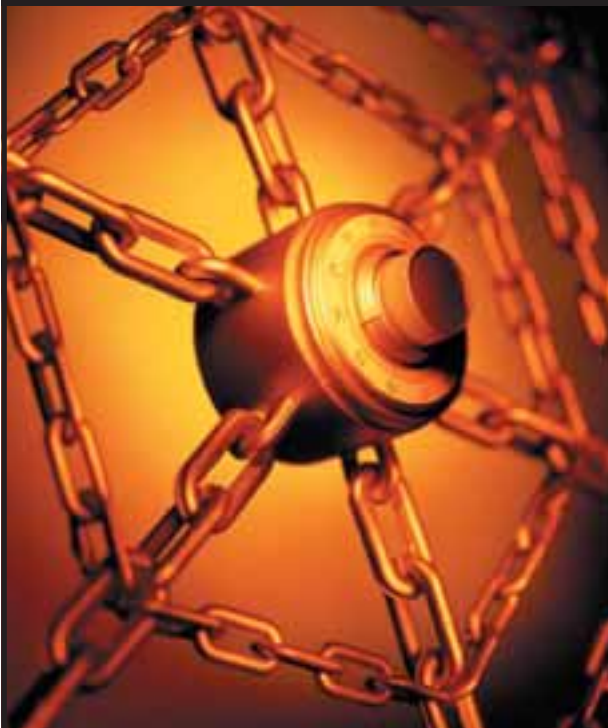
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CORPORATE TRANSACTIONS: Jones Day
INTELLECTUAL PROPERTY: Emch, Schaffer, Schaub & Porcello
LABOR AND EMPLOYMENT: Seyfarth Shaw; Shumaker, Loop & Kendrick
LITIGATION: Bradley Arant Rose & White; Cooper & Walinski; Fulbright & Jaworski; Holland & Knight; Johnson, Spalding, Doyle, West & Trent; Thornton, Davis & Fein; Yoka & Smith
EUROPEAN UNION: Nabarro Nathanson

COUNTRYWIDE FINANCIAL CORPORATION

CORPORATE GOVERNANCE: Munger, Tolles & Olson; O'Melveny & Myers
CORPORATE TRANSACTIONS: Munger, Tolles & Olson
INTELLECTUAL PROPERTY: Mitchell Silberberg & Knupp; Orrick, Herrington & Sutcliffe
LABOR AND EMPLOYMENT: Baker & McKenzie; Bryan Cave; **Littler Mendelson** (see page S27)

LITIGATION: Akerman Senterfitt; Epstein, Turner & Song; Gibson, McClure, Wallace & Daniels; Goodwin Procter; Munger, Tolles & Olson; Orrick, Herrington & Sutcliffe
EUROPEAN UNION: Allen & Overy; Baker & McKenzie

COX COMMUNICATIONS, INC.

CORPORATE GOVERNANCE: Dow, Lohnes & Albertson
CORPORATE TRANSACTIONS: Dow, Lohnes & Albertson
INTELLECTUAL PROPERTY: Kilpatrick Stockton
LABOR AND EMPLOYMENT: Dow, Lohnes & Albertson; Elarbee, Thompson, Sapp & Wilson
LITIGATION: Dow, Lohnes & Albertson

CVS CORPORATION

CORPORATE GOVERNANCE: Davis Polk & Wardwell
CORPORATE TRANSACTIONS: Davis Polk & Wardwell
INTELLECTUAL PROPERTY: Edwards & Angell
LABOR AND EMPLOYMENT: Edwards & Angell; **Jackson Lewis** (see page S10)
LITIGATION: Davis Polk & Wardwell; Edwards & Angell; Hinckley, Allen & Snyder; Holland & Knight; Mintz Levin Cohn Ferris Glovsky and Popeo

DANA CORPORATION

CORPORATE GOVERNANCE: Hunton & Williams; Jones Day; Katten Muchin Rosenman; Skadden, Arps, Slate, Meagher & Flom; Wachtell, Lipton, Rosen & Katz
CORPORATE TRANSACTIONS: Hunton & Williams;

LANE POWELL PC



(From left) Jack Walsh, D. Michael Reilly, D. Wayne Gittinger, David G. Hosenpud, Michael E. Morgan

Photograph by: Craig Harrold

There's so much value in long-term relationships—especially when it comes to law firms and their clients. That's certainly the case with Lane Powell and Nordstrom Inc., which has been relying on the firm for guidance since 1963. "Big things, little things, anything—it's been that way for 43 years," says shareholder Wayne Gittinger, who has been with the firm since 1959. "Obviously, the relationship means a lot to us."

And to Nordstrom, which has named Lane Powell a Go-To Law Firm® in Corporate Governance, Labor and Employment, and Litigation. "In an ever-changing business landscape, we feel confident in having Lane Powell as our partner, helping us to capitalize on our successes and prepare for the future," says Blake Nordstrom, the company's president.

Indeed, the firm's overriding strength lies in its depth of experience. "We have a reputation and an expertise in the problems that companies typically encounter," Mr. Gittinger says. "Business and employment law, real estate issues, litigation, you name it. We can take care of it."

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LABOR AND EMPLOYMENT: Barnes & Thornburg; Foley & Lardner; Hogan & Hartson; Seyfarth Shaw
LITIGATION: Bowman and Brooke; Cooper & Walinski; Davis & Young; Howrey

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CORPORATE GOVERNANCE: Shearman & Sterling
CORPORATE TRANSACTIONS: Baker & Daniels; Bell, Boyd & Lloyd; Covington & Burling; Hunton & Williams; Lane & Waterman; Shearman & Sterling; Skadden, Arps, Slate, Meagher & Flom
INTELLECTUAL PROPERTY: Brinks Hofer Gilson & Lione; Burns, Doane, Swecker & Mathis; Fitch, Even, Tabin & Flannery; Wallenstein Wagner & Rockey
LABOR AND EMPLOYMENT: Alston & Bird; Bozeman, Neighbour, Patton & Noe; Jenner & Block; Lathrop & Gage; Nyemaster, Goode, West, Hansell & O'Brien; Thompson & Knight
LITIGATION: Abbott, Simses & Kuchler; Lathrop & Gage; Nyemaster, Goode; **Sayles Werbner** (see page S19); Schiff Hardin
EUROPEAN UNION: Clifford Chance; Derra, Meyer & Partner; Edwards Geldard; Linklaters; Shearman & Sterling; Simmons & Simmons

DELL INC.

CORPORATE TRANSACTIONS: Vinson & Elkins
INTELLECTUAL PROPERTY: Arnold & Porter; Baker Botts; Hamilton & Terrie; Haynes and Boone; Jones Day; Loeb & Loeb; Vinson & Elkins
LABOR AND EMPLOYMENT: Bass, Berry & Sims; Fulbright & Jaworski; Hogan & Hartson; Ogletree, Deakins, Nash, Smoak & Stewart; Paul, Hastings, Janofsky & Walker; Vinson & Elkins; Waller Lansden Dortch & Davis
LITIGATION: Collier Shannon Scott; Constantine Cannon; Jenner & Block; Jones Day; Paul, Hastings, Janofsky & Walker; Reeves & Brightwell; Vinson & Elkins

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CORPORATE GOVERNANCE: Shearman & Sterling
CORPORATE TRANSACTIONS: Shearman & Sterling
INTELLECTUAL PROPERTY: Banner & Witcoff; Cantor Colburn; Quinn Emanuel Urquhart Oliver & Hedges; Rader, Fishman & Grauer
LABOR AND EMPLOYMENT: Johnston Barton Proctor & Powell; Jones Day
LITIGATION: Butzel Long; Dickinson Wright; Quinn Emanuel Urquhart Oliver & Hedges; Shearman & Sterling
EUROPEAN UNION: Allen & Overy; August & DeBouzy; Bredin Prat & Associés; Pinsent Masons; Uria & Menendez

DELTA AIR LINES, INC.

CORPORATE GOVERNANCE: Davis Polk & Wardwell
CORPORATE TRANSACTIONS: McKenna Long &

Aldridge; Davis Polk & Wardwell; King & Spalding; Troutman Sanders
INTELLECTUAL PROPERTY: King & Spalding
LABOR AND EMPLOYMENT: Kilpatrick Stockton; Munger, Tolles & Olson; Paul, Hastings, Janofsky & Walker; Rogers & Hardin; Thompson & Knight
LITIGATION: Alston & Bird; Kilpatrick Stockton; McKenna Long & Aldridge; Pillsbury Winthrop; Rogers & Hardin

DEVON ENERGY CORPORATION

CORPORATE GOVERNANCE: Mayer, Brown, Rowe & Mawe
CORPORATE TRANSACTIONS: Vinson & Elkins
INTELLECTUAL PROPERTY: Vinson & Elkins
LABOR AND EMPLOYMENT: McAfee & Taft
LITIGATION: Hughes & Luce; Liskow & Lewis; Thompson & Knight; Vinson & Elkins; Zummo & Mitchell

DIRECTV GROUP, INC.

CORPORATE GOVERNANCE: Paul, Weiss, Rifkind, Wharton & Garrison; Weil, Gotshal & Manges
CORPORATE TRANSACTIONS: Weil, Gotshal & Manges
INTELLECTUAL PROPERTY: Jones Day
LABOR AND EMPLOYMENT: O'Melveny & Myers
LITIGATION: Kirkland & Ellis; Quinn Emanuel Urquhart Oliver & Hedges

DOLE FOOD COMPANY, INC.

CORPORATE TRANSACTIONS: Gibson, Dunn & Crutcher; Jones Day; O'Melveny & Myers;

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LITIGATION: Jones Day

DOLLAR GENERAL CORPORATION

CORPORATE GOVERNANCE: Debevoise & Plimpton;
Troutman Sanders
CORPORATE TRANSACTIONS: Debevoise & Plimpton;
Troutman Sanders
INTELLECTUAL PROPERTY: Troutman Sanders
LABOR AND EMPLOYMENT: Baker & McKenzie;
Fisher & Phillips; Ogletree, Deakins, Nash,
Smoak & Stewart
LITIGATION: Stokes Bartholomew Evans & Petree;
Troutman Sanders

DOVER CORPORATION

CORPORATE GOVERNANCE: Coudert Brothers
CORPORATE TRANSACTIONS: Conner & Winters;
Coudert Brothers; Coughlin & Gerhart; Foley
& Lardner; Koley Jessen
INTELLECTUAL PROPERTY: Fish & Richardson;
Orrick, Herrington & Sutcliffe
LABOR AND EMPLOYMENT: Coudert Brothers; Sidley
Austin Brown & Wood
LITIGATION: Butler, Snow, O'Mara, Stevens &
Cannada; Conner & Winters; Coudert
Brothers; Coughlin & Gerhart; Foley &
Lardner; Koley Jessen
EUROPEAN UNION: Baker & McKenzie; Coudert
Brothers; Freshfields Bruckhaus Deringer

THE DOW CHEMICAL COMPANY

CORPORATE GOVERNANCE: Gibson, Dunn &
Crutcher; Kirkland & Ellis; Mayer, Brown,
Rowe & Mawe
CORPORATE TRANSACTIONS: Cleary Gottlieb Steen
& Hamilton; King & Spalding; Mayer, Brown,
Rowe & Mawe
INTELLECTUAL PROPERTY: Jenner & Block; King &
Spalding; Whyte Hirschboeck Dudek
LABOR AND EMPLOYMENT: **Littler Mendelson** (see
page S27); Paul, Hastings, Janofsky &
Walker; Seyfarth Shaw
LITIGATION: Alston & Bird; Barnes & Thornburg;
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LITIGATION: Miller, Canfield, Paddock and Stone

DUKE ENERGY CORPORATION

CORPORATE GOVERNANCE: Dickstein Shapiro Morin
& Oshinsky; Robinson, Bradshaw & Hinson;
Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Chadbourne & Parke;
Robinson, Bradshaw & Hinson; Skadden,
Arps, Slate, Meagher & Flom; Vinson & Elkins
INTELLECTUAL PROPERTY: Kennedy Covington
Lobdell & Hickman
LABOR AND EMPLOYMENT: Ogletree, Deakins,
Nash, Smoak & Stewart
LITIGATION: Dickstein Shapiro Morin & Oshinsky;
Fulbright & Jaworski; Vinson & Elkins
EUROPEAN UNION: Linklaters

DYNEGY INC.

CORPORATE TRANSACTIONS: Akin Gump Strauss
Hauer & Feld; Jackson Walker; Moricoli,
Harris & Cottingham; Thompson & Knight;
Vinson & Elkins
INTELLECTUAL PROPERTY: Vinson & Elkins
LITIGATION: Akin Gump Strauss Hauer & Feld;
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LABOR AND EMPLOYMENT: Ballard Spahr Andrews & Ingersoll; Dickinson Wright; Hornblower, Manning & Ward; McGuireWoods; Phillips Lytle; Potter Anderson & Corroon; Spilman Thomas & Battle

LITIGATION: Ballard Spahr Andrews & Ingersoll; Bartlit Beck Herman Palenchar & Scott; Boies, Schiller & Flexner; Crowell & Moring; Kilpatrick Stockton; McGuireWoods; Shook, Hardy & Bacon

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CORPORATE TRANSACTIONS: White & Case

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LITIGATION: Coblenz, Patch, Duffy and Bass; Morrison & Foerster; T. Wade Welch & Associates

EUROPEAN UNION: Baker & McKenzie; Bufete J.Y. Hernandez-Canut; Cobbetts; Loyens & Loeff; Morrison & Foerster; NautaDutilh; Novagraaf Intellectual Property; Perani Mezzanotte & Partners

EL PASO CORPORATION

LITIGATION: Fulbright & Jaworski; Vinson & Elkins

EMERSON ELECTRIC CO.

CORPORATE GOVERNANCE: Bryan Cave; Davis Polk & Wardwell

CORPORATE TRANSACTIONS: Bryan Cave; Davis Polk & Wardwell

INTELLECTUAL PROPERTY: Fish & Neave IP Group of Ropes & Gray; Harness, Dickey & Pierce; Locke Liddell & Sapp; Marshall, Gerstein & Borun; McDonnell Boehnen Hulbert & Berghoff; Westman, Champlin & Kelly

LABOR AND EMPLOYMENT: McMahan, Berger, Hanna, Linihan, Cody & McCarthy

LITIGATION: Flynn, Gaskins & Bennett; Frlot Partridge Kohnke & Clements; Hennelly & Grossfeld; Husch & Eppenberger; Riddell Williams; Snell & Wilmer; von Briesen & Roper

EUROPEAN UNION: Baker & McKenzie; Clifford Chance; Hengeler Mueller

ENBRIDGE ENERGY PARTNERS, L.P.

CORPORATE GOVERNANCE: Fulbright & Jaworski; Vinson & Elkins

CORPORATE TRANSACTIONS: Fulbright & Jaworski; Vinson & Elkins; Winstead Sechrest & Minick

INTELLECTUAL PROPERTY: **Gardner Carton &**

Douglas (see page S2)

LABOR AND EMPLOYMENT: Haynes and Boone;

Littler Mendelson (see page S27)

LITIGATION: Cokinis, Bosien & Young; Fulbright & Jaworski; Vinson & Elkins

ENERGY CORPORATION

CORPORATE TRANSACTIONS: Goodwin Procter;

Skadden, Arps, Slate, Meagher & Flom;

Thelen Reid & Priest; Wise Carter Child & Caraway

LITIGATION: Baker, Donelson, Bearman, Caldwell & Berkowitz; Morgan, Lewis & Bockius; Phelps Dunbar; Skadden, Arps, Slate, Meagher & Flom

EXELON CORPORATION

CORPORATE GOVERNANCE: Ballard Spahr Andrews & Ingersoll; Sidley Austin Brown & Wood

CORPORATE TRANSACTIONS: Ballard Spahr

Andrews & Ingersoll; Foley & Lardner;

Morgan, Lewis & Bockius; Sidley Austin

Brown & Wood; Winston & Strawn

INTELLECTUAL PROPERTY: Ballard Spahr Andrews & Ingersoll; Kirkland & Ellis

LABOR AND EMPLOYMENT: Holland & Knight; Reed

Smith; Sidley Austin Brown & Wood

LITIGATION: Jenner & Block

EXPRESS SCRIPTS, INC.

CORPORATE GOVERNANCE: Bryan Cave; Simpson

Thacher & Bartlett

CORPORATE TRANSACTIONS: Bryan Cave; Simpson

Thacher & Bartlett

INTELLECTUAL PROPERTY: Bryan Cave

LABOR AND EMPLOYMENT: Husch & Eppenberger

LITIGATION: Husch & Eppenberger; Ropes & Gray

FAMILY DOLLAR STORES, INC.

LABOR AND EMPLOYMENT: **Littler Mendelson** (see page S27)

LITIGATION: **Littler Mendelson** (see page S27)

FEDERATED DEPARTMENT STORES, INC.

CORPORATE GOVERNANCE: Jones Day

CORPORATE TRANSACTIONS: Jones Day

INTELLECTUAL PROPERTY: Amster Rothstein & Ebenstein

LABOR AND EMPLOYMENT: **Jackson Lewis** (see

page S10); Jones Day; Morgan, Brown & Joy

LITIGATION: **Jackson Lewis** (see page S10);

Jones Day; Morgan, Brown & Joy

FEDEX CORPORATION

CORPORATE GOVERNANCE: Davis Polk & Wardwell

CORPORATE TRANSACTIONS: Davis Polk &

Wardwell; Steptoe & Johnson

INTELLECTUAL PROPERTY: Baker & McKenzie

LABOR AND EMPLOYMENT: Burke, Warren, MacKay

& Serritella; Burr, Pease & Kurtz; Fisher &

Phillips; Morgan, Lewis & Bockius; Newman

Fitch Altheim Myers; Ogletree, Deakins,

Nash, Smoak & Stewart; Rothgerber Johnson

& Lyons

LITIGATION: **Littler Mendelson** (see page S27);

O'Melveny & Myers; Seyfarth Shaw;

Spotswood

FIFTH THIRD BANCORP

CORPORATE GOVERNANCE: Sullivan & Cromwell

CORPORATE TRANSACTIONS: Sullivan & Cromwell

LITIGATION: Alston & Bird; Keating Muething & Klekamp

THE FIRST AMERICAN CORPORATION

CORPORATE GOVERNANCE: White & Case

CORPORATE TRANSACTIONS: White & Case

INTELLECTUAL PROPERTY: DLA Piper Rudnick Gray Cary

LABOR AND EMPLOYMENT: Allen, Matkins, Leck, Gamble & Mallory

LITIGATION: Bryan Cave

EUROPEAN UNION: White & Case

FIRST DATA CORPORATION

CORPORATE GOVERNANCE: Davis Polk & Wardwell

CORPORATE TRANSACTIONS: Sidley Austin Brown & Wood

INTELLECTUAL PROPERTY: Fish & Richardson;

Knobbe, Martens, Olson & Bear; Sidley

Austin Brown & Wood; Townsend and

Townsend and Crew

LABOR AND EMPLOYMENT: Crowell & Moring

LITIGATION: Parker, Hudson, Rainer & Dobbs;

Sidley Austin Brown & Wood

EUROPEAN UNION: Baker & McKenzie; DLA Piper

Rudnick Gray Cary; Freshfields Bruckhaus

Deringer; Gibson, Dunn & Crutcher; Sidley

Austin Brown & Wood; Travers Smith

Braithwaite

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Thacher & Bartlett

INTELLECTUAL PROPERTY: Brooks Kushman; Fish &

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McCarroll; Campbell & Associates; **Huie**

Fernambucq & Stewart (see page S17);

O'Melveny & Myers; Snell & Wilmer; Wheeler

Trigg Kennedy

EUROPEAN UNION: Linklaters; Lovells; Wragge & Co

GANNETT CO., INC.

CORPORATE GOVERNANCE: Hogan & Hartson

CORPORATE TRANSACTIONS: **Nixon Peabody** (see

page S11)

INTELLECTUAL PROPERTY: Dow, Lohnes &

Albertson

LABOR AND EMPLOYMENT: Seyfarth Shaw

LITIGATION: **Nixon Peabody** (see page S11)

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INTELLECTUAL PROPERTY: Debevoise & Plimpton; Fross Zelnick Lehrman & Zissu; Latham & Watkins

LABOR AND EMPLOYMENT: Curiale Dellaverson Hirschfeld & Kraemer; **Jackson Lewis** (see page S10); Morgan, Lewis & Bockius; Orrick, Herrington & Sutcliffe; Paul, Hastings, Janofsky & Walker

LITIGATION: Davis & Gilbert; Debevoise & Plimpton; Jones Day; Kecker & Van Nest; Orrick, Herrington & Sutcliffe; Thelen Reid & Priest

EUROPEAN UNION: Clifford Chance

GATEWAY

CORPORATE GOVERNANCE: Davis Polk & Wardwell; Kaye Scholer; Morrison & Foerster

CORPORATE TRANSACTIONS: Davis Polk & Wardwell; Kaye Scholer; Sheppard, Mullin, Richter & Hampton

INTELLECTUAL PROPERTY: Dewey Ballantine

LABOR AND EMPLOYMENT: Seyfarth Shaw

LITIGATION: Cooley Godward; Dewey Ballantine; Susman Godfrey

EUROPEAN UNION: Arthur Cox; Baker & McKenzie; Cobbetts; Simmons & Simmons

GENERAL MILLS, INC.

CORPORATE GOVERNANCE: Dorsey & Whitney; Gibson, Dunn & Crutcher; Wachtell, Lipton, Rosen & Katz

CORPORATE TRANSACTIONS: Collier Shannon Scott; Dorsey & Whitney; Faegre & Benson; Wachtell, Lipton, Rosen & Katz

INTELLECTUAL PROPERTY: Faegre & Benson; Fulbright & Jaworski; Kagan Binder; Patterson, Thunent, Skaar & Christensen; Robins, Kaplan, Miller & Ciresi

LABOR AND EMPLOYMENT: **Littler Mendelson** (see page S27); Morgan, Lewis & Bockius

LITIGATION: Blackwell Igbunugo; Robins, Kaplan, Miller & Ciresi; Zelle, Hofmann, Voelbel, Mason & Gette

GEORGIA-PACIFIC CORPORATION

CORPORATE TRANSACTIONS: Troutman Sanders

INTELLECTUAL PROPERTY: Banner & Witcoff; Finnegan, Henderson, Farabow, Garrett & Dunner; Fish & Neave IP Group of Ropes & Gray; Hunton & Williams; Kilpatrick Stockton

LABOR AND EMPLOYMENT: **Epstein Becker & Green** (see page S12); Kilpatrick Stockton; Troutman Sanders

LITIGATION: Hunton & Williams; Nelson Mullins Riley & Scarborough; Sheppard, Mullin, Richter & Hampton

GOLDEN WEST FINANCIAL CORPORATION

CORPORATE TRANSACTIONS: Gibson, Dunn & Crutcher; Orrick, Herrington & Sutcliffe; Ropes & Gray

INTELLECTUAL PROPERTY: Harvey Siskind Jacobs

LABOR AND EMPLOYMENT: Hanson, Bridgett, Marcus, Vlahos & Rudy; **Littler Mendelson**

(see page S27)

LITIGATION: Munger, Tolles & Olson; Musick Peeler & Garrett; Reed Smith

THE GOODYEAR TIRE & RUBBER COMPANY

CORPORATE GOVERNANCE: Covington & Burling
CORPORATE TRANSACTIONS: Cleary Gottlieb Steen & Hamilton; Covington & Burling; Thompson Hine

INTELLECTUAL PROPERTY: Brouse McDowell; Wood, Herron & Evans

LABOR AND EMPLOYMENT: Frantz Ward; **Littler Mendelson** (see page S27)

LITIGATION: Ballard Spahr Andrews & Ingersoll; Covington & Burling; Dickstein Shapiro Morin & Oshinsky; **Vorys, Sater, Seymour and Pease** (see page S25)

EUROPEAN UNION: Cleary Gottlieb Steen & Hamilton

GROUP 1 AUTOMOTIVE, INC.

CORPORATE GOVERNANCE: Vinson & Elkins

CORPORATE TRANSACTIONS: Vinson & Elkins

INTELLECTUAL PROPERTY: Vinson & Elkins

LABOR AND EMPLOYMENT: Fisher & Phillips

LITIGATION: Fisher & Phillips; Vinson & Elkins; Winstead Sechrest & Minick

HALLIBURTON COMPANY

CORPORATE GOVERNANCE: Baker Botts

CORPORATE TRANSACTIONS: Baker Botts

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EUROPEAN UNION: Baker & McKenzie; Baker Botts; Bristows; Herbert Smith; Hoffman Eitle; Pinsent Masons

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CORPORATE GOVERNANCE: Latham & Watkins
CORPORATE TRANSACTIONS: Latham & Watkins
INTELLECTUAL PROPERTY: Fenwick & West

HCA INC.

CORPORATE GOVERNANCE: Bass, Berry & Sims
CORPORATE TRANSACTIONS: Bass, Berry & Sims; Waller Lansden Dortch & Davis
INTELLECTUAL PROPERTY: Middleton Reutinger; Waddey & Patterson
LABOR AND EMPLOYMENT: Baker & Hostetler; Bell Nunnally & Martin; Carlton Fields; Constangy, Brooks & Smith; Ford & Harrison; Ogletree, Deakins, Nash, Smoak & Stewart; Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis
LITIGATION: Bass, Berry & Sims; Bowen Riley Warnock & Jacobson; Fowler White Boggs Banker; Latham & Watkins; Locke Liddell & Sapp; O'Melveny & Myers; Vinson & Elkins
EUROPEAN UNION: Beachcroft Walsbroughs; DLA Piper Rudnick Gray Cary; Kilburn & Strode

HERSHEY FOODS CORPORATION

CORPORATE GOVERNANCE: Sullivan & Cromwell
CORPORATE TRANSACTIONS: Kirkland & Ellis; Sullivan & Cromwell
INTELLECTUAL PROPERTY: Kaye Scholer; Kirkland & Ellis; Paul & Paul; Scully Scott Murphy & Presser; Wiley Rein & Fielding
LABOR AND EMPLOYMENT: Seyfarth Shaw
LITIGATION: Hogan & Hartson; Kaye Scholer; Kirkland & Ellis; McNeese Wallace & Nurick; Reed Smith; Seyfarth Shaw

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CORPORATE GOVERNANCE: Cleary Gottlieb Steen & Hamilton
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INTELLECTUAL PROPERTY: Alston & Bird; Kirkland & Ellis; Robins, Kaplan, Miller & Ciresi
LABOR AND EMPLOYMENT: Morgan, Lewis & Bockius; Ogletree, Deakins, Nash, Smoak & Stewart; Steptoe & Johnson
LITIGATION: Arnold & Porter; Jenner & Block; King & Spalding; Kirkland & Ellis; McDermott Will & Emery; Sidley Austin Brown & Wood
EUROPEAN UNION: Bird & Bird; Coudert Brothers; Eric Potter; Gill Jennings & Every; Lovells; Norton Rose; Wilmer Cutler Pickering Hale and Dorr; Winston & Strawn

ILLINOIS TOOL WORKS INC.

CORPORATE GOVERNANCE: Baker & McKenzie; **Gardner Carton & Douglas** (see page S2);

Mayer, Brown, Rowe & Mawe
CORPORATE TRANSACTIONS: Baker & McKenzie; **Gardner Carton & Douglas** (see page S2); Mayer, Brown, Rowe & Mawe
INTELLECTUAL PROPERTY: Beem Patent Law Firm; Brinks Hofer Gilson & Lione; Christensen O'Connor Johnson Kindness; Foley & Lardner; Greer, Burns & Crain; Kirkland & Ellis; McGuireWoods; **Niro, Scavone, Haller & Niro** (see page S16); Pauley Peterson Kinne & Erickson; Pitney Hardin; Scandaglia & Ryan; Thompson Hine
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10)
LITIGATION: Davies, McFarland & Carroll; Kirkland & Ellis; Mayer, Brown, Rowe & Mawe; Sanchez & Daniels
EUROPEAN UNION: Baker & McKenzie; Clifford Chance; Coudert Brothers; Mayer, Brown, Rowe & Mawe; Steptoe & Johnson

INGRAM MICRO INC.

CORPORATE GOVERNANCE: Davis Polk & Wardwell; Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Bingham McCutchen; Davis Polk & Wardwell
INTELLECTUAL PROPERTY: Knobbe, Martens, Olson & Bear
LABOR AND EMPLOYMENT: Curiale Dellaverson Hirschfeld & Kraemer; Schroder, Joseph & Associates
LITIGATION: Bingham McCutchen; Houser and Allison

INTERNATIONAL PAPER COMPANY

CORPORATE GOVERNANCE: Clifford Chance; Debevoise & Plimpton; Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Debevoise & Plimpton; Skadden, Arps, Slate, Meagher & Flom; Vinson & Elkins; Wiggin and Dana
INTELLECTUAL PROPERTY: Cowan, DeBaets, Abrahams & Sheppard; Darby & Darby; Dennis Lambert & Associates; Hammonds; Jones Day; Lerner & Greenberg; Pitts and Brittain; Thompson Hine
LABOR AND EMPLOYMENT: Debevoise & Plimpton; Klein, Zelman, Rothermal & Dichter; McGuireWoods
LITIGATION: Gibson, Dunn & Crutcher; Howrey; Jones Day; Kirkland & Ellis; McGuireWoods; Skadden, Arps, Slate, Meagher & Flom
EUROPEAN UNION: A&L Goodbody; Baker & McKenzie; Clifford Chance; Ledingham Chalmers; Loyens & Loeff; Roschier Homberg; SKS Legal

J.C. PENNEY COMPANY, INC.

CORPORATE GOVERNANCE: Jones Day; Locke Liddell & Sapp; Richards, Layton & Finger
CORPORATE TRANSACTIONS: Jones Day; Locke Liddell & Sapp; Richards, Layton & Finger
LITIGATION: Jones Day; Locke Liddell & Sapp

JABIL CIRCUIT, INC.

CORPORATE GOVERNANCE: Holland & Knight; King & Spalding
CORPORATE TRANSACTIONS: Holland & Knight

INTELLECTUAL PROPERTY: Fish & Neave IP Group of Ropes & Gray
LABOR AND EMPLOYMENT: Holland & Knight
EUROPEAN UNION: DLA Piper Rudnick Gray Cary; Hammonds

JOHNSON CONTROLS, INC.

INTELLECTUAL PROPERTY: Foley & Lardner
LABOR AND EMPLOYMENT: Foley & Lardner
LITIGATION: Foley & Lardner; Sachnoff & Weaver
EUROPEAN UNION: Baker & McKenzie; Gide Loyrette; Linklaters; Ughi e Nunziante; Wragge & Co

LEAR CORPORATION

CORPORATE GOVERNANCE: Winston & Strawn
CORPORATE TRANSACTIONS: Bodman; Winston & Strawn
INTELLECTUAL PROPERTY: Brooks Kushman; MacMillan, Sobanski & Todd
LABOR AND EMPLOYMENT: Bodman; Dickinson Wright; Winston & Strawn
LITIGATION: Bodman; Dickinson Wright; Winston & Strawn
EUROPEAN UNION: Grunecker, Kinkeldey; Mayer, Brown, Rowe & Mawe; Urquhart- Dykes & Lord; Winston & Strawn

LEHMAN BROTHERS HOLDINGS INC.

CORPORATE GOVERNANCE: Simpson Thacher & Bartlett
CORPORATE TRANSACTIONS: Cadwalader, Wickersham & Taft; Milbank, Tweed, Hadley & McCloy; Sidley Austin Brown & Wood; Simpson Thacher & Bartlett; Weil, Gotshal & Manges
INTELLECTUAL PROPERTY: Milbank, Tweed, Hadley & McCloy; Morgan, Lewis & Bockius; Paul, Weiss, Rifkind, Wharton & Garrison
LABOR AND EMPLOYMENT: Kramer Levin
LITIGATION: Jones Day; King & Spalding; Latham & Watkins; Paul, Weiss, Rifkind, Wharton & Garrison; Simpson Thacher & Bartlett
EUROPEAN UNION: Allen & Overy; Clifford Chance; Freshfields Bruckhaus Deringer; Linklaters

LIMITED BRANDS, INC.

CORPORATE GOVERNANCE: Colucci & Umans; Davis Polk & Wardwell; Fenwick & West; Mayer, Brown, Rowe & Mawe; **Vorys, Sater, Seymour and Pease** (see page S25)
CORPORATE TRANSACTIONS: Colucci & Umans; Davis Polk & Wardwell; Fenwick & West; Mayer, Brown, Rowe & Mawe; **Vorys, Sater, Seymour and Pease** (see page S25)
INTELLECTUAL PROPERTY: Colucci & Umans
LABOR AND EMPLOYMENT: **Vorys, Sater, Seymour and Pease** (see page S25)
LITIGATION: Colucci & Umans; Davis Polk & Wardwell; Fenwick & West; Mayer, Brown, Rowe & Mawe; **Vorys, Sater, Seymour and Pease** (see page S25)

LONGS DRUG STORES CORPORATION

CORPORATE GOVERNANCE: Latham & Watkins
CORPORATE TRANSACTIONS: Latham & Watkins
INTELLECTUAL PROPERTY: Lathrop & Gage; Thelen Reid & Priest

Special Advertising Feature

LABOR AND EMPLOYMENT: Orrick, Herrington & Sutcliffe; Paul, Hastings, Janofsky & Walker
LITIGATION: Filice, Brown, Eassa & McLeod; Latham & Watkins; Orrick, Herrington & Sutcliffe

LOWE'S COMPANIES, INC.

CORPORATE GOVERNANCE: McGuireWoods; Moore & Van Allen
CORPORATE TRANSACTIONS: McGuireWoods; Moore & Van Allen
INTELLECTUAL PROPERTY: Alston & Bird
LABOR AND EMPLOYMENT: Drinker Biddle & Reath; **Little Mendelson** (see page S27)
LITIGATION: Alston & Bird; **Little Mendelson** (see page S27); McGuireWoods; Moore & Van Allen; Tharpe & Howell; Womble Carlyle Sandridge & Rice

LUCENT TECHNOLOGIES INC.

CORPORATE GOVERNANCE: Richards, Layton & Finger
CORPORATE TRANSACTIONS: Cravath, Swaine & Moore; Lowenstein Sandler; Sidley Austin Brown & Wood
INTELLECTUAL PROPERTY: Jones Day; Kirkland & Ellis; Ropes & Gray
LABOR AND EMPLOYMENT: **Epstein Becker & Green** (see page S12); Seyfarth Shaw
LITIGATION: Bryan Cave; Jones Day; Kelley Drye & Warren; McCarter & English; McGuireWoods; Wilmer Cutler Pickering Hale and Dorr
EUROPEAN UNION: Arthur Cox; Barthelemy &

Associés; Bevan Brittan; Dewey Ballantine; Roedl & Partner; Ussia, Ruiz Beato & Vidales; Vogel en Ruitenber

MARRIOTT INTERNATIONAL, INC.

CORPORATE GOVERNANCE: Arent Fox Kintner Plotkin & Kahn; DLA Piper Rudnick Gray Cary; Gibson, Dunn & Crutcher; Holland & Knight; O'Melveny & Myers; Venable
CORPORATE TRANSACTIONS: Arent Fox Kintner Plotkin & Kahn; DLA Piper Rudnick Gray Cary; Gibson, Dunn & Crutcher; Holland & Knight; O'Melveny & Myers; Venable
INTELLECTUAL PROPERTY: Arent Fox Kintner Plotkin & Kahn; Holland & Knight
LABOR AND EMPLOYMENT: Venable
LITIGATION: DLA Piper Rudnick Gray Cary; Holland & Knight; O'Melveny & Myers; Williams & Connolly
EUROPEAN UNION: Bryan Cave; Gibson, Dunn & Crutcher; Holland & Knight; Macfarlanes

MASCO CORPORATION

CORPORATE GOVERNANCE: Davis Polk & Wardwell; Honigman Miller Schwartz and Cohn
CORPORATE TRANSACTIONS: Davis Polk & Wardwell; Honigman Miller Schwartz and Cohn
INTELLECTUAL PROPERTY: Carlson, Gaskey & Olds; Foley & Lardner; Paul, Hastings, Janofsky & Walker; Rader, Fishman & Grauer
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10); **Little Mendelson** (see page S27);

Wimberly, Lawson, Steckel, Nelson & Schneider
LITIGATION: DLA Piper Rudnick Gray Cary; Dykema Gossett; Heller Ehrman White & McAuliffe; Kell & Lynch; Ulmer & Berne
EUROPEAN UNION: Cleary Gottlieb Steen & Hamilton; Freshfields Bruckhaus Deringer; Linklaters

THE MAY DEPARTMENT STORES COMPANY

CORPORATE GOVERNANCE: Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Skadden, Arps, Slate, Meagher & Flom

McDONALD'S CORPORATION

CORPORATE GOVERNANCE: Cleary Gottlieb Steen & Hamilton
CORPORATE TRANSACTIONS: Cleary Gottlieb Steen & Hamilton
INTELLECTUAL PROPERTY: Ryndak & Suri
LITIGATION: Bullivant Houser Bailey; Kirkland & Ellis; Phillips Law Group; Winston & Strawn

MEDCO HEALTH SOLUTIONS, INC.

LABOR AND EMPLOYMENT: Connolly Foley; Edwards & Angell; McElroy, Deutsch, Mulvaney & Carpenter; Seyfarth Shaw
LITIGATION: Shearman & Sterling; Williams & Connolly



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CORPORATE GOVERNANCE: Fried, Frank, Harris, Shriver & Jacobson
 CORPORATE TRANSACTIONS: Covington & Burling; Fried, Frank, Harris, Shriver & Jacobson
 INTELLECTUAL PROPERTY: Fitzpatrick, Cella, Harper & Scinto; Greenberg Traurig; Howrey
 LABOR AND EMPLOYMENT: Morgan, Lewis & Bockius; Seyfarth Shaw
 EUROPEAN UNION: Cleary Gottlieb Steen & Hamilton

MICROSOFT CORPORATION

CORPORATE GOVERNANCE: Covington & Burling; Preston Gates & Ellis
 CORPORATE TRANSACTIONS: Covington & Burling; Preston Gates & Ellis
 INTELLECTUAL PROPERTY: Amin & Turocy; Arnold & Porter; Fish & Richardson; Klarquist Sparkman; Lee & Hayes; **Leydig, Voit & Mayer** (see page S15); Merchant & Gould; Shook, Hardy & Bacon; Sidley Austin Brown & Wood; Weil, Gotshal & Manges; **Woodcock Washburn** (see page S10); **Workman Nydegger** (see page S20)
 LABOR AND EMPLOYMENT: Crowell & Moring; Paul, Hastings, Janofsky & Walker; Preston Gates & Ellis; Riddell Williams
 LITIGATION: Covington & Burling; Heller Ehrman White & McAuliffe; Montgomery, McCracken, Walker & Rhoads; Preston Gates & Ellis; Sidley Austin Brown & Wood; Sullivan & Cromwell; Winston & Strawn
 EUROPEAN UNION: Covington & Burling; Linklaters; Mischon de Reya; Willkie Farr & Gallagher

MORGAN STANLEY

CORPORATE GOVERNANCE: Cravath, Swaine & Moore; Sidley Austin Brown & Wood; Wachtell, Lipton, Rosen & Katz
 CORPORATE TRANSACTIONS: Cadwalader, Wickersham & Taft; Cleary Gottlieb Steen & Hamilton; Cravath, Swaine & Moore; Davis Polk & Wardwell; McDermott Will & Emery; Shearman & Sterling; Sidley Austin Brown & Wood
 INTELLECTUAL PROPERTY: Alston & Bird; Cowan, Liebowitz & Latman; Kirkland & Ellis; Kirkpatrick & Lockhart; **Leydig, Voit & Mayer** (see page S15)
 LABOR AND EMPLOYMENT: Allen & Overy; **Fragomen, Del Rey, Bernsen & Loewy** (see page S13); Morgan, Lewis & Bockius; Orrick, Herrington & Sutcliffe
 LITIGATION: Bingham McCutchen; Cravath, Swaine & Moore; Greenberg Traurig; Kirkland & Ellis; Paul, Weiss, Rifkind, Wharton & Garrison; Reed Smith; Stradling Yocca Carlson & Rauth
 EUROPEAN UNION: Allen & Overy; Clifford Chance; Freshfields Bruckhaus Deringer; Herbert Smith; Linklaters

MOTOROLA, INC.

CORPORATE GOVERNANCE: Arnold & Porter
 CORPORATE TRANSACTIONS: Arnold & Porter; Kirkland & Ellis; McDermott Will & Emery; Winston & Strawn
 INTELLECTUAL PROPERTY: Fish & Neave IP Group

of Ropes & Gray; Kirkland & Ellis
 LABOR AND EMPLOYMENT: McDermott Will & Emery; Seyfarth Shaw
 LITIGATION: Arnold & Porter; Fish & Neave IP Group of Ropes & Gray; Kirkland & Ellis; Steptoe & Johnson; Winston & Strawn

NASH FINCH COMPANY

CORPORATE GOVERNANCE: Shearman & Sterling
 CORPORATE TRANSACTIONS: Oppenheimer Wolff & Donnelly; Shearman & Sterling
 INTELLECTUAL PROPERTY: Merchant & Gould
 LABOR AND EMPLOYMENT: Larson King; **Littler Mendelson** (see page S27)
 LITIGATION: Dinsmore & Shoh; Larson King; Oppenheimer Wolff & Donnelly

NCR CORPORATION

CORPORATE GOVERNANCE: Wachtell, Lipton, Rosen & Katz
 CORPORATE TRANSACTIONS: Baker & McKenzie
 INTELLECTUAL PROPERTY: Baker Botts; LeBoeuf, Lamb, Greene & MacRae
 LABOR AND EMPLOYMENT: Freeman & Freeman; Sidley Austin Brown & Wood

NEW YORK LIFE INSURANCE COMPANY

CORPORATE TRANSACTIONS: Skadden, Arps, Slate, Meagher & Flom
 INTELLECTUAL PROPERTY: Brown Raysman Millstein Felder & Steiner; Fross Zelnick Lehrman & Zissu
 LABOR AND EMPLOYMENT: Morgan, Lewis & Bockius; Seyfarth Shaw
 LITIGATION: Barger & Wolen; Holland & Knight

NEXTEL COMMUNICATIONS, INC.

CORPORATE GOVERNANCE: Jones Day
 CORPORATE TRANSACTIONS: Jones Day
 INTELLECTUAL PROPERTY: Fitch, Even, Tabin & Flannery; Morrison & Foerster
 LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10)
 LITIGATION: Jones Day

NIKE, INC.

CORPORATE GOVERNANCE: Latham & Watkins; Stoel Rives
 CORPORATE TRANSACTIONS: Stoel Rives; Tonkon Torp
 INTELLECTUAL PROPERTY: Banner & Witcoff; McDermott Will & Emery; Pattishall, McAuliffe, Newbury, Hillard & Geraldson; Quinn Emanuel Urquhart Oliver & Hedges
 LABOR AND EMPLOYMENT: Bullard Smith Jerstedt Wilson; Tonkon Torp
 LITIGATION: Banner & Witcoff; Tonkon Torp

NISOURCE INC.

CORPORATE GOVERNANCE: Schiff Hardin
 CORPORATE TRANSACTIONS: Schiff Hardin
 LABOR AND EMPLOYMENT: Houston Harbaugh; Porter Wright Morris & Arthur; Reed Smith; Schiff Hardin; Steptoe & Johnson
 LITIGATION: Bricker & Eckler; Eichhorn & Eichhorn; Reed Smith; Robinson & McElwee; Schiff Hardin; Steptoe & Johnson

NORDSTROM, INC.

CORPORATE GOVERNANCE: **Lane Powell** (see page S21)
 CORPORATE TRANSACTIONS: **Lane Powell** (see page S21)
 INTELLECTUAL PROPERTY: Seed Intellectual Property Law Group
 LABOR AND EMPLOYMENT: **Lane Powell** (see page S21)
 LITIGATION: **Lane Powell** (see page S21)

THE NORTHWESTERN MUTUAL LIFE INSURANCE COMPANY

LITIGATION: Duane Morris; Jordan Burt; Kelly, Herlihy & Klein; Lewis and Roca; O'Melveny & Myers

NTL INCORPORATED

CORPORATE GOVERNANCE: Davis Polk & Wardwell; Fried, Frank, Harris, Shriver & Jacobson; Travers Smith Braithwaite
 CORPORATE TRANSACTIONS: Fried, Frank, Harris, Shriver & Jacobson; Travers Smith Braithwaite
 LABOR AND EMPLOYMENT: Fried, Frank, Harris, Shriver & Jacobson; Travers Smith Braithwaite
 LITIGATION: Charles Russell Solicitors
 EUROPEAN UNION: Fried, Frank, Harris, Shriver & Jacobson

OFFICE DEPOT, INC.

CORPORATE GOVERNANCE: McDermott Will & Emery; Skadden, Arps, Slate, Meagher & Flom
 CORPORATE TRANSACTIONS: Skadden, Arps, Slate, Meagher & Flom
 INTELLECTUAL PROPERTY: Latham & Watkins
 LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10); **Littler Mendelson** (see page S27); Morgan, Lewis & Bockius
 LITIGATION: Fulbright & Jaworski; Greenberg Traurig; Kilpatrick Stockton; McDermott Will & Emery; Williams & Connolly
 EUROPEAN UNION: Clifford Chance; Kilpatrick Stockton; Latham & Watkins; Skadden, Arps, Slate, Meagher & Flom; White & Case

OWENS CORNING

CORPORATE GOVERNANCE: Sidley Austin Brown & Wood
 CORPORATE TRANSACTIONS: Kaufman & Canoles; Morgan, Lewis & Bockius
 INTELLECTUAL PROPERTY: Brooks Kushman; Harness, Dickey & Pierce; King & Schickli; MacMillan, Sobanski & Todd; Squire, Sanders & Dempsey
 LABOR AND EMPLOYMENT: Butzel Long; Ogletree, Deakins, Nash, Smoak & Stewart; Sonnenschein Nath & Rosenthal
 LITIGATION: Covington & Burling; Debevoise & Plimpton; Saul Ewing
 EUROPEAN UNION: Cleary Gottlieb Steen & Hamilton

PATHMARK STORES, INC.

CORPORATE GOVERNANCE: Shearman & Sterling
 CORPORATE TRANSACTIONS: Shearman & Sterling

Special Advertising Feature

INTELLECTUAL PROPERTY: Morgan & Finnegan
LABOR AND EMPLOYMENT: Proskauer Rose
LITIGATION: Vedder, Price, Kaufman & Kammholz;
Saiber Schlesinger Satz & Goldstein

PEPSICO, INC.

CORPORATE GOVERNANCE: Davis Polk & Wardwell
CORPORATE TRANSACTIONS: Davis Polk &
Wardwell
INTELLECTUAL PROPERTY: Baker Botts; Goodwin
Procter; Sidley Austin Brown & Wood
LABOR AND EMPLOYMENT: Rodriguez, Colvin,
Chaney & Saenz; Sheppard, Mullin, Richter &
Hampton
LITIGATION: Davis Polk & Wardwell; Jones Day;
McGuireWoods
EUROPEAN UNION: Freshfields Bruckhaus Deringer

PERFORMANCE FOOD GROUP COMPANY

CORPORATE GOVERNANCE: Bass, Berry & Sims
CORPORATE TRANSACTIONS: Bass, Berry & Sims

PFIZER INC.

CORPORATE GOVERNANCE: Cadwalader,
Wickersham & Taft
CORPORATE TRANSACTIONS: Cadwalader,
Wickersham & Taft; Covington & Burling;
Dechert
INTELLECTUAL PROPERTY: Connolly Bove Lodge &
Hutz; Fitzpatrick, Cella, Harper & Scinto; Kaye
Scholer; McDonnell Boehnen Hulbert &
Berghoff; Morris, Nichols, Arsht & Tunnell;
White & Case

LABOR AND EMPLOYMENT: **Epstein Becker & Green**
(see page S12); **Jackson Lewis** (see page
S10); Jones Day; Ogletree, Deakins, Nash,
Smoak & Stewart; Winston & Strawn
LITIGATION: Covington & Burling; Davis Polk &
Wardwell; Kaye Scholer; Morgan, Lewis &
Bockius; Shook, Hardy & Bacon; Skadden, Arps,
Slate, Meagher & Flom; Wheeler Trigg
Kennedy
EUROPEAN UNION: Allen & Overy; Arnold & Porter;
Bird & Bird; Clifford Chance; CMS Cameron
McKenna; Salans; White & Case

PG&E CORPORATION

CORPORATE GOVERNANCE: Orrick, Herrington &
Sutcliffe; Shearman & Sterling
CORPORATE TRANSACTIONS: Dewey Ballantine;
Orrick, Herrington & Sutcliffe
INTELLECTUAL PROPERTY: Hanson, Bridgett,
Marcus, Vlahos & Rudy
LABOR AND EMPLOYMENT: Erickson, Beasley,
Hewitt & Wilson; Fenwick & West; Fisher &
Phillips
LITIGATION: Heller Ehrman White & McAuliffe;
Latham & Watkins; Sedgwick, Detert, Moran
& Arnold

PITNEY BOWES INC.

CORPORATE GOVERNANCE: Gibson, Dunn & Crutcher
CORPORATE TRANSACTIONS: Davis Polk &
Wardwell; Morgan, Lewis & Bockius; Paul,
Weiss, Rifkind, Wharton & Garrison;
Proskauer Rose

INTELLECTUAL PROPERTY: Darby & Darby; Kaye
Scholer; Robins, Kaplan, Miller & Ciresi; Sim
& McBurney; Ware, Fressola, Van Der Sluys
& Adolphson
LABOR AND EMPLOYMENT: Drinker Biddle & Reath;
Edwards & Angell; Kirkpatrick & Lockhart;
Littler Mendelson (see page S27); Pryor &
Bruce; Seyfarth Shaw
LITIGATION: Robins, Kaplan, Miller & Ciresi
EUROPEAN UNION: Allen & Overy; Freshfields
Bruckhaus Deringer; Hoffman Eitle; Jones
Day; Linklaters; Lovells; Loyens & Loeff

PRAXAIR, INC.

CORPORATE GOVERNANCE: Sullivan & Cromwell
CORPORATE TRANSACTIONS: Sullivan & Cromwell
INTELLECTUAL PROPERTY: Fish & Neave IP Group of
Ropes & Gray
LABOR AND EMPLOYMENT: **Fragomen, Del Rey,
Bensen & Loewy** (see page S13); **Littler
Mendelson** (see page S27)
LITIGATION: **Eimer Stahl Klevorn & Solberg** (see
page S31); Locke Liddell & Sapp; Pillsbury
Winthrop
EUROPEAN UNION: Addleshaw Goddard; Allen &
Overy; Freshfields Bruckhaus Deringer;
Garrigues; Schwan, Schwan

PRINCIPAL FINANCIAL GROUP, INC.

CORPORATE GOVERNANCE: Debevoise & Plimpton;
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CORPORATE TRANSACTIONS: Debevoise & Plimpton
INTELLECTUAL PROPERTY: McKee, Voorhees &

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 LITIGATION: Faegre & Benson; LeBoeuf, Lamb, Greene & MacRae

THE PROGRESSIVE CORPORATION

CORPORATE GOVERNANCE: Wachtell, Lipton, Rosen & Katz
 CORPORATE TRANSACTIONS: Baker & Hostetler; Wachtell, Lipton, Rosen & Katz
 INTELLECTUAL PROPERTY: Brinks Hofer Gilson & Lione
 LABOR AND EMPLOYMENT: Baker & Hostetler; **Littler Mendelson** (see page S27)
 LITIGATION: Baker & Hostetler; Fulbright & Jaworski; Greenberg Traurig

PUBLIX SUPER MARKETS, INC.

CORPORATE GOVERNANCE: Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis
 CORPORATE TRANSACTIONS: Hahn, McClurg, Watson, Griffith & Bush; McClure & McClure; Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis
 INTELLECTUAL PROPERTY: Holland & Knight; Pillsbury Winthrop
 LABOR AND EMPLOYMENT: Ford & Harrison; Stearns Weaver Miller Weissler Alhadeff & Sitterson
 LITIGATION: Akerman Senterfitt; Ford & Harrison; GrayRobinson; Hahn, McClurg, Watson, Griffith & Bush; Holland & Knight; Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis

PULTE HOMES, INC.

CORPORATE GOVERNANCE: Sidley Austin Brown & Wood
 CORPORATE TRANSACTIONS: Sidley Austin Brown & Wood
 INTELLECTUAL PROPERTY: Dobrusin & Thennisch
 LABOR AND EMPLOYMENT: Foley & Lardner

QUALCOMM, INC.

CORPORATE GOVERNANCE: DLA Piper Rudnick Gray Cary
 CORPORATE TRANSACTIONS: Cooley Godward; Covington & Burling; DLA Piper Rudnick Gray Cary; Milbank, Tweed, Hadley & McCloy
 INTELLECTUAL PROPERTY: Blakely Sokoloff; Cooley Godward; Day Casebeer Madrid & Batchelder; Heller Ehrman White & McAuliffe; Knobbe, Martens, Olson & Bear; Reed Smith
 LABOR AND EMPLOYMENT: Heller Ehrman White & McAuliffe; Paul, Plevin, Sullivan & Connaughton
 LITIGATION: Cooley Godward; Day Casebeer Madrid & Batchelder; Heller Ehrman White & McAuliffe
 EUROPEAN UNION: Covington & Burling; Loyens & Loeff; Sullivan & Cromwell; Walt Rechtsanwalte

QUEST DIAGNOSTICS INCORPORATED

CORPORATE GOVERNANCE: O'Melveny & Myers; Shearman & Sterling; Sullivan & Cromwell
 CORPORATE TRANSACTIONS: O'Melveny & Myers; Shearman & Sterling

INTELLECTUAL PROPERTY: Foley & Lardner; Paul, Hastings, Janofsky & Walker; Pillsbury Winthrop
 LABOR AND EMPLOYMENT: **Epstein Becker & Green** (see page S12); **Jackson Lewis** (see page S10); Paul, Hastings, Janofsky & Walker; Pitney Hardin
 LITIGATION: O'Melveny & Myers

RAYTHEON COMPANY

CORPORATE GOVERNANCE: Bingham McCutchen; Sidley Austin Brown & Wood; Wilmer Cutler Pickering Hale and Dorr
 CORPORATE TRANSACTIONS: Alston & Bird; Bingham McCutchen; Sidley Austin Brown & Wood; Sullivan & Worcester
 INTELLECTUAL PROPERTY: Baker Botts; Benman, Brown & Williams; Daly, Crowley, Mofford & Durkee; Vinson & Elkins
 LABOR AND EMPLOYMENT: Conn Kavanaugh Rosenthal Peisch & Ford; **Jackson Lewis** (see page S10); Silverstein and Mullens
 LITIGATION: Bingham McCutchen; Holland & Knight; Kirkland & Ellis; Sidley Austin Brown & Wood; Wilmer Cutler Pickering Hale and Dorr

REEBOK INTERNATIONAL LTD.

CORPORATE GOVERNANCE: Ropes & Gray
 CORPORATE TRANSACTIONS: Ropes & Gray
 INTELLECTUAL PROPERTY: Alston & Bird; Cantor Colburn; Sterne, Kessler, Goldstein & Fox
 LABOR AND EMPLOYMENT: Baker & Daniels; Foley & Lardner; **Jackson Lewis** (see page S10); **Littler Mendelson** (see page S27); Manchel & Brennan; Robinson & Cole; Ropes & Gray
 LITIGATION: Burns & Levinson; Hanify & King; Ropes & Gray
 EUROPEAN UNION: Baker & McKenzie; Macfarlanes; McDermott Will & Emery; NautaDutilh; Simmons & Simmons

ROCKWELL AUTOMATION INC.

CORPORATE GOVERNANCE: Chadbourne & Parke
 CORPORATE TRANSACTIONS: Chadbourne & Parke
 INTELLECTUAL PROPERTY: Amin & Turocy; Fletcher Yoder; Foley & Lardner; Howrey; Quarles & Brady
 LABOR AND EMPLOYMENT: Figari & Davenport; Ice Miller; **Jackson Lewis** (see page S10); Matthews, Dinsdale & Clark; Ogletree, Deakins, Nash, Smoak & Stewart; Paul, Hastings, Janofsky & Walker; Quarles & Brady
 LITIGATION: **Cardelli Hebert Lanfear & Buikema** (see page S23); Shea & Gardner; Stoel Rives; Williams Venker & Sanders

RYDER SYSTEM, INC.

CORPORATE GOVERNANCE: Jones Day
 CORPORATE TRANSACTIONS: Akerman Senterfitt; Jones Day
 INTELLECTUAL PROPERTY: Jones Day
 LABOR AND EMPLOYMENT: **Epstein Becker & Green** (see page S12); **Littler Mendelson** (see page S27); Seyfarth Shaw
 LITIGATION: Hunton & Williams; Paul, Weiss, Rifkind, Wharton & Garrison; **Robertson, Freilich, Bruno & Cohen** (see page S29)

EUROPEAN UNION: Eversheds; Herbert Smith; Hextalls; Linklaters; Mills & Reeve; Pape Palenberg Rauh & Partner; Slaughter and May; Weil, Gotshal & Manges

SAFEWAY INC.

CORPORATE GOVERNANCE: Latham & Watkins
 CORPORATE TRANSACTIONS: Latham & Watkins
 INTELLECTUAL PROPERTY: Oblon, Spivak, McClelland, Maier & Neustadt
 LABOR AND EMPLOYMENT: Dillingham & Murphy; Holland & Hart; **Littler Mendelson** (see page S27); Vedder, Price, Kaufman & Kammholz
 LITIGATION: Holland & Hart; Latham & Watkins; **Littler Mendelson** (see page S27); Munger, Tolles & Olson

SANMINA-SCI CORPORATION

CORPORATE GOVERNANCE: Wilson Sonsini Goodrich & Rosati
 CORPORATE TRANSACTIONS: Wilson Sonsini Goodrich & Rosati
 INTELLECTUAL PROPERTY: Carr & Ferrell
 EUROPEAN UNION: Clifford Chance

SCHERING-PLOUGH CORPORATION

CORPORATE GOVERNANCE: Hogan & Hartson; Latham & Watkins; Pitney Hardin; Wachtell, Lipton, Rosen & Katz
 CORPORATE TRANSACTIONS: Wachtell, Lipton, Rosen & Katz
 INTELLECTUAL PROPERTY: Covington & Burling; Howrey; **Kenyon & Kenyon** (see page S22); Kirkland & Ellis; Morgan & Finnegan; Paul, Weiss, Rifkind, Wharton & Garrison
 LABOR AND EMPLOYMENT: Baker & McKenzie; **Goldman Antonetti & Córdova** (see page S6); Kirkpatrick & Lockhart; Lewis Fisher Henderson Claxton & Mulroy; Lowenstein Sandler; McElroy, Deutsch, Mulvaney & Carpenter
 LITIGATION: Howrey; Kirkland & Ellis; Law Offices of Henry R. Simon; Lowenstein Sandler; McCarter & English; Ropes & Gray
 EUROPEAN UNION: Baker & McKenzie; Covington & Burling; Lovells; Skadden, Arps, Slate, Meagher & Flom

SEARS, ROEBUCK AND CO.

CORPORATE GOVERNANCE: Jenner & Block; Mayer, Brown, Rowe & Mawe; Wachtell, Lipton, Rosen & Katz
 CORPORATE TRANSACTIONS: Jenner & Block; Mayer, Brown, Rowe & Mawe; Wachtell, Lipton, Rosen & Katz
 INTELLECTUAL PROPERTY: Holland & Hart; Michael Best & Friedrich
 LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10); **Littler Mendelson** (see page S27)
 LITIGATION: Greenberg Traurig; Jenner & Block; Sonnenschein Nath & Rosenthal

SLM CORPORATION

CORPORATE GOVERNANCE: Gibson, Dunn & Crutcher; Wilmer Cutler Pickering Hale and Dorr
 CORPORATE TRANSACTIONS: Cadwalader, Wickersham & Taft; **McKee Nelson** (see page S29); Wilmer Cutler Pickering Hale and Dorr

Special Advertising Feature

INTELLECTUAL PROPERTY: Dickstein Shapiro Morin & Oshinsky
LABOR AND EMPLOYMENT: Ogletree, Deakins, Nash, Smoak & Stewart
LITIGATION: Akin Gump Strauss Hauer & Feld; Hinshaw & Culbertson

SMITH INTERNATIONAL, INC.

CORPORATE GOVERNANCE: Gardere Wynne Sewell; Wachtell, Lipton, Rosen & Katz
CORPORATE TRANSACTIONS: Gardere Wynne Sewell; Howrey; Wachtell, Lipton, Rosen & Katz
INTELLECTUAL PROPERTY: Rosenthal & Osha; Slusser Wilson & Partridge
LABOR AND EMPLOYMENT: Akin Gump Strauss Hauer & Feld
LITIGATION: Akin Gump Strauss Hauer & Feld; Gardere Wynne Sewell; Locke Liddell & Sapp; Tucker, Taunton, Snyder & Slade
EUROPEAN UNION: A.A. Thornton; Baker & McKenzie; Beck Greener; Dundas & Wilson

SMITHFIELD FOODS, INC.

CORPORATE GOVERNANCE: Hunton & Williams; McGuireWoods
CORPORATE TRANSACTIONS: Hunton & Williams; McGuireWoods; Simpson Thacher & Bartlett
INTELLECTUAL PROPERTY: Hunton & Williams
LABOR AND EMPLOYMENT: Hunton & Williams; Kaufman & Canoles; McGuireWoods
LITIGATION: Hunton & Williams; Kaufman & Canoles; McGuireWoods; Reed Smith

EUROPEAN UNION: Freshfields Bruckhaus Deringer; Simpson Thacher & Bartlett

SMURFIT-STONE CONTAINER CORPORATION

CORPORATE GOVERNANCE: Armstrong Teasdale; Weil, Gotshal & Manges
CORPORATE TRANSACTIONS: Armstrong Teasdale; Winston & Strawn
INTELLECTUAL PROPERTY: Armstrong Teasdale
LABOR AND EMPLOYMENT: Blackwell Sanders
Peper Martin; McGuireWoods; Taft, Stettinius & Hollister
LITIGATION: McGuireWoods; Winston & Strawn

SOLETRON CORPORATION

CORPORATE GOVERNANCE: Wilson Sonsini Goodrich & Rosati
CORPORATE TRANSACTIONS: Baker & McKenzie; Wilson Sonsini Goodrich & Rosati
INTELLECTUAL PROPERTY: Thelen Reid & Priest
LABOR AND EMPLOYMENT: **Littler Mendelson** (see page S27)
LITIGATION: **Bergeson** (see page S18); Wilson Sonsini Goodrich & Rosati
EUROPEAN UNION: Baker & McKenzie

SONIC AUTOMOTIVE, INC.

CORPORATE GOVERNANCE: Moore & Van Allen; Parker Poe Adams & Bernstein
CORPORATE TRANSACTIONS: Moore & Van Allen; Parker Poe Adams & Bernstein
INTELLECTUAL PROPERTY: Alston & Bird

LABOR AND EMPLOYMENT: Fine, Boggs, Cope & Perkins; Ford & Harrison; **Littler Mendelson** (see page S27); Ogletree, Deakins, Nash, Smoak & Stewart; Parker Poe Adams & Bernstein

LITIGATION: Broad and Cassel; James, McElroy & Diehl; Parker Poe Adams & Bernstein; Williams & Connolly

SPX CORPORATION

CORPORATE GOVERNANCE: **Gardner Carton & Douglas** (see page S2)
CORPORATE TRANSACTIONS: Fried, Frank, Harris, Shriver & Jacobson; **Gardner Carton & Douglas** (see page S2); Robinson, Bradshaw & Hinson
INTELLECTUAL PROPERTY: Baker & Hostetler
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10); Jenner & Block
LITIGATION: Jenner & Block
EUROPEAN UNION: Eversheds; Linklaters

THE ST. PAUL TRAVELERS COMPANIES, INC.

CORPORATE GOVERNANCE: Simpson Thacher & Bartlett
CORPORATE TRANSACTIONS: Simpson Thacher & Bartlett
INTELLECTUAL PROPERTY: Ropes & Gray

SUNOCO, INC.

CORPORATE GOVERNANCE: Ballard Spahr Andrews & Ingersoll; Wachtell, Lipton, Rosen & Katz



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CORPORATE TRANSACTIONS: Blank Rome; Morgan, Lewis & Bockius; Pepper Hamilton
INTELLECTUAL PROPERTY: Buchanan Ingersoll; **Woodcock Washburn** (see page S10)
LABOR AND EMPLOYMENT: Ballard Spahr Andrews & Ingersoll; Morgan, Lewis & Bockius
LITIGATION: Ballard Spahr Andrews & Ingersoll; **Beveridge & Diamond** (see page S31); Morgan, Lewis & Bockius; Pepper Hamilton

SYSCO CORPORATION

CORPORATE GOVERNANCE: Arnall Golden Gregory; Wachtell, Lipton, Rosen & Katz
CORPORATE TRANSACTIONS: Arnall Golden Gregory
INTELLECTUAL PROPERTY: Andrews Kurth; Arnall Golden Gregory; Belzer; Locke Liddell & Sapp
LABOR AND EMPLOYMENT: Arnall Golden Gregory; Bracewell & Giuliani; Fortney & Scott; Morgan, Lewis & Bockius
LITIGATION: Arnall Golden Gregory; Bales Weinstein; Bracewell & Giuliani; Locke Liddell & Sapp; Susman Godfrey

TARGET CORPORATION

CORPORATE GOVERNANCE: Faegre & Benson
CORPORATE TRANSACTIONS: Faegre & Benson
INTELLECTUAL PROPERTY: Faegre & Benson
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10)
LITIGATION: Faegre & Benson; Morrison & Foerster

TECH DATA CORPORATION

CORPORATE TRANSACTIONS: Foley & Lardner; Holland & Knight
INTELLECTUAL PROPERTY: Holland & Knight
LABOR AND EMPLOYMENT: Ford & Harrison; **Jackson Lewis** (see page S10)
LITIGATION: **Jackson Lewis** (see page S10)

TENET HEALTHCARE CORPORATION

CORPORATE TRANSACTIONS: Sullivan & Cromwell
LABOR AND EMPLOYMENT: The Kullman Law Firm
LITIGATION: Alston & Bird; Kirkland & Ellis; Latham & Watkins

TENNECO AUTOMOTIVE INC.

CORPORATE GOVERNANCE: Mayer, Brown, Rowe & Mawe
CORPORATE TRANSACTIONS: Mayer, Brown, Rowe & Mawe
INTELLECTUAL PROPERTY: Harness, Dickey & Pierce; Womble Carlyle Sandridge & Rice
LABOR AND EMPLOYMENT: Jenner & Block
LITIGATION: Jenner & Block

TIAA-CREF

CORPORATE GOVERNANCE: Shearman & Sterling
INTELLECTUAL PROPERTY: Mayer, Brown, Rowe & Mawe; Skadden, Arps, Slate, Meagher & Flom; Sutherland Asbill & Brennan
LABOR AND EMPLOYMENT: Sutherland Asbill & Brennan
LITIGATION: Mayer, Brown, Rowe & Mawe; Sutherland Asbill & Brennan

EUROPEAN UNION: Mayer, Brown, Rowe & Mawe

TIME WARNER INC.

CORPORATE GOVERNANCE: Cravath, Swaine & Moore
CORPORATE TRANSACTIONS: Cravath, Swaine & Moore; Paul, Weiss, Rifkind, Wharton & Garrison; Simpson Thacher & Bartlett
LITIGATION: Cravath, Swaine & Moore; Kirkland & Ellis; Paul, Weiss, Rifkind, Wharton & Garrison

THE TJX COMPANIES, INC.

CORPORATE GOVERNANCE: Ropes & Gray
CORPORATE TRANSACTIONS: Ropes & Gray
INTELLECTUAL PROPERTY: Alston & Bird
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10); Seyfarth Shaw
LITIGATION: Alston & Bird; Ropes & Gray
EUROPEAN UNION: Alston & Bird; Macfarlanes

TOYS "R" US, INC.

CORPORATE GOVERNANCE: Simpson Thacher & Bartlett; Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Simpson Thacher & Bartlett
INTELLECTUAL PROPERTY: Oblon, Spivak, McClelland, Maier & Neustadt
LABOR AND EMPLOYMENT: **Jackson Lewis** (see page S10)
LITIGATION: Anderson Kill & Olick; Simpson Thacher & Bartlett; Wildman Harrold

TXU CORP.

CORPORATE GOVERNANCE: Haynes and Boone; Hunton & Williams; Thelen Reid & Priest
CORPORATE TRANSACTIONS: Hunton & Williams; Sullivan & Cromwell; Thelen Reid & Priest; Vinson & Elkins
INTELLECTUAL PROPERTY: Hunton & Williams
LABOR AND EMPLOYMENT: Hunton & Williams; Winstead Sechrest & Minick
LITIGATION: Adorno & Yoss; Burford & Ryburn; Cantey & Hanger; Hunton & Williams; Walker Sewell; White & Wiggins

TYSON FOODS, INC.

CORPORATE GOVERNANCE: Kutak Rock; Sidley Austin Brown & Wood
CORPORATE TRANSACTIONS: Kutak Rock; Sidley Austin Brown & Wood; White & Case
INTELLECTUAL PROPERTY: Blackwell Sanders Peper Martin; Fellers, Snider, Blankenship, Bailey & Tippens; McAfee & Taft
LABOR AND EMPLOYMENT: Akin Gump Strauss Hauer & Feld; Maynard, Cooper & Gale
LITIGATION: Akin Gump Strauss Hauer & Feld; Bassett Law Firm; Dickstein Shapiro Morin & Oshinsky; Kutak Rock; Sidley Austin Brown & Wood

UAL CORPORATION

CORPORATE GOVERNANCE: Cravath, Swaine & Moore
CORPORATE TRANSACTIONS: Cravath, Swaine & Moore

INTELLECTUAL PROPERTY: Brinks Hofer Gilson & Lione; Ward & Olivo
LABOR AND EMPLOYMENT: **Littler Mendelson** (see page S27); O'Melveny & Myers; Seyfarth Shaw
LITIGATION: Kirkland & Ellis; Mayer, Brown, Rowe & Mawe; Seyfarth Shaw
EUROPEAN UNION: Allen & Overy; Brinks Hofer Gilson & Lione; Denton Wilde Sapte; Linklaters; Lovells; Macfarlanes; Osborne Clarke

UNION PACIFIC CORPORATION

CORPORATE GOVERNANCE: Gibson, Dunn & Crutcher; Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Chapman and Cutler; Skadden, Arps, Slate, Meagher & Flom
LABOR AND EMPLOYMENT: Morgan, Lewis & Bockius; Polk Waldman Wickman & Council
LITIGATION: Covington & Burling; Shook, Hardy & Bacon; Thompson Coburn

UNITED PARCEL SERVICE, INC.

CORPORATE TRANSACTIONS: King & Spalding
INTELLECTUAL PROPERTY: Alston & Bird; King & Spalding
LABOR AND EMPLOYMENT: Akin Gump Strauss Hauer & Feld; Alston & Bird; Morrison & Foerster; Paul, Hastings, Janofsky & Walker; Pitney Hardin; Quarles & Brady; Reed Smith
LITIGATION: Alston & Bird; DLA Piper Rudnick Gray Cary; King & Spalding; Morrison & Foerster
EUROPEAN UNION: Freshfields Bruckhaus Deringer

UNITED TECHNOLOGIES CORPORATION

CORPORATE GOVERNANCE: Cleary Gottlieb Steen & Hamilton; Wachtell, Lipton, Rosen & Katz
CORPORATE TRANSACTIONS: Cleary Gottlieb Steen & Hamilton; Kirkpatrick & Lockhart; Wachtell, Lipton, Rosen & Katz
INTELLECTUAL PROPERTY: Bachman & LaPointe; Bartlit Beck Herman Palenchar & Scott; Carlson, Gaskey & Olds; **Niro, Scavone, Haller & Niro** (see page S16); Wall Marjama & Billinski
LABOR AND EMPLOYMENT: Day, Berry & Howard; Downs Rachlin Martin; Schmeltzer, Aptaker & Shepard
LITIGATION: Bartlit Beck Herman Palenchar & Scott; Cleary Gottlieb Steen & Hamilton; Crowell & Moring; Day, Berry & Howard; Kirkpatrick & Lockhart; Tucker Ellis & West
EUROPEAN UNION: Cleary Gottlieb Steen & Hamilton

UNOCAL CORPORATION

CORPORATE GOVERNANCE: Latham & Watkins; Vinson & Elkins
CORPORATE TRANSACTIONS: Vinson & Elkins; Wachtell, Lipton, Rosen & Katz
INTELLECTUAL PROPERTY: Robins, Kaplan, Miller & Ciresi
LABOR AND EMPLOYMENT: O'Melveny & Myers
LITIGATION: Howrey; O'Melveny & Myers; Robins, Kaplan, Miller & Ciresi

Special Advertising Feature

UNUM PROVIDENT CORPORATION

CORPORATE GOVERNANCE: Alston & Bird; Richards, Layton & Finger; Sullivan & Cromwell
CORPORATE TRANSACTIONS: Alston & Bird; Sullivan & Cromwell
LABOR AND EMPLOYMENT: Alston & Bird; Miller & Martin; Paul, Hastings, Janofsky & Walker; Seyfarth Shaw
LITIGATION: Paul, Hastings, Janofsky & Walker; Sullivan & Cromwell; Pierce Atwood
EUROPEAN UNION: Lovells

US AIRWAYS GROUP, INC.

CORPORATE GOVERNANCE: McKenna Long & Aldridge
CORPORATE TRANSACTIONS: Arnold & Porter
INTELLECTUAL PROPERTY: Hunton & Williams
LABOR AND EMPLOYMENT: O'Melveny & Myers
LITIGATION: O'Melveny & Myers

VALERO ENERGY CORPORATION

CORPORATE GOVERNANCE: Andrews Kurth; Baker Botts
CORPORATE TRANSACTIONS: Andrews Kurth; Baker Botts; Jones Day; Wachtell, Lipton, Rosen & Katz
INTELLECTUAL PROPERTY: Fulbright & Jaworski
LABOR AND EMPLOYMENT: Akin Gump Strauss Hauer & Feld; Bracewell & Giuliani; Ogletree, Deakins, Nash, Smoak & Stewart; Seyfarth Shaw
LITIGATION: Akin Gump Strauss Hauer & Feld; Baker Botts; Bracewell & Giuliani; Cox Smith Matthews; Fulbright & Jaworski; Haynes and Boone; Pillsbury Winthrop

VERIZON COMMUNICATIONS INC.

CORPORATE TRANSACTIONS: Debevoise & Plimpton
INTELLECTUAL PROPERTY: Finnegan, Henderson, Farabow, Garrett & Dunner; Howrey
LABOR AND EMPLOYMENT: Foley Hoag; Jones Day
LITIGATION: Kellogg, Huber, Hansen, Todd, Evans & Figel; Kirkland & Ellis; Munger, Tolles & Olson; Wiley Rein & Fielding

VIACOM INC.

CORPORATE GOVERNANCE: Shearman & Sterling; Skadden, Arps, Slate, Meagher & Flom
CORPORATE TRANSACTIONS: Hughes Hubbard & Reed; Linklaters; Paul, Weiss, Rifkind, Wharton & Garrison; Shearman & Sterling
INTELLECTUAL PROPERTY: Davis Wright Tremaine; Irell & Manella; Paul, Weiss, Rifkind, Wharton & Garrison; Venable
LABOR AND EMPLOYMENT: Kauff McClain & McGuire; Morgan, Lewis & Bockius; Proskauer Rose
LITIGATION: Arnold & Porter; Hughes Hubbard & Reed; Irell & Manella; Levine Sullivan Koch & Schulz; Paul, Weiss, Rifkind, Wharton & Garrison; Shearman & Sterling; White O'Connor Curry
EUROPEAN UNION: Linklaters; Shearman & Sterling

VISTEON CORPORATION

CORPORATE GOVERNANCE: Foley & Lardner; Weil, Gotshal & Manges

CORPORATE TRANSACTIONS: Foley & Lardner
INTELLECTUAL PROPERTY: Brinks Hofer Gilson & Lione
LABOR AND EMPLOYMENT: Foley & Lardner
LITIGATION: Butzel Long; Dickinson Wright; Foley & Lardner
EUROPEAN UNION: Clifford Chance; Dummett Copp; Hammonds; Skadden, Arps, Slate, Meagher & Flom; White & Case

WELLPOINT, INC.

CORPORATE GOVERNANCE: Baker & Daniels; Sonnenschein Nath & Rosenthal; White & Case
CORPORATE TRANSACTIONS: Baker & Daniels; White & Case
INTELLECTUAL PROPERTY: Baker & Daniels
LABOR AND EMPLOYMENT: Barnes & Thornburg; Paul, Hastings, Janofsky & Walker; Seyfarth Shaw
LITIGATION: Barnes & Thornburg; **Donahue, Durham & Noonan** (see page S25); Hogan & Hartson; McGuireWoods; Morgan, Lewis & Bockius; Neal, Gerber & Eisenberg; O'Melveny & Myers

WHIRLPOOL CORPORATION

CORPORATE GOVERNANCE: Baker & McKenzie; Barnes & Thornburg; Cantu y Estrada; Kirkland & Ellis; Mayer, Brown, Rowe & Mawe; Pinheiro Neto; Wachtell, Lipton, Rosen & Katz
CORPORATE TRANSACTIONS: Baker & McKenzie; Barnes & Thornburg; Cantu y Estrada; Kirkland & Ellis; Mayer, Brown, Rowe & Mawe; Pinheiro Neto
INTELLECTUAL PROPERTY: Barnes & Thornburg; McGarry Bair; Sonnenschein Nath & Rosenthal; Taglia, Fette, Dumke & White
LABOR AND EMPLOYMENT: **Littler Mendelson** (see page S27)
LITIGATION: Barnes & Thornburg; Nall & Miller; Nelson Mullins Riley & Scarborough
EUROPEAN UNION: Lovells

THE WILLIAMS COMPANIES, INC.

CORPORATE GOVERNANCE: Gibson, Dunn & Crutcher; Weil, Gotshal & Manges
CORPORATE TRANSACTIONS: Andrews Kurth; Crowe & Dunlevy; Gibson, Dunn & Crutcher; Hall, Estill, Hardwick, Gable, Golden & Nelson
LABOR AND EMPLOYMENT: Hall, Estill, Hardwick, Gable, Golden & Nelson
LITIGATION: Crowe & Dunlevy; DLA Piper Rudnick Gray Cary; Gibson, Dunn & Crutcher; Hall, Estill, Hardwick, Gable, Golden & Nelson; Holland & Hart; Kean Miller Hawthorne D'Armond McCowan & Jarman

WINN-DIXIE STORES, INC.

CORPORATE GOVERNANCE: King & Spalding
CORPORATE TRANSACTIONS: King & Spalding; McGuireWoods; Skadden, Arps, Slate, Meagher & Flom; Smith, Gambrell & Russell
LABOR AND EMPLOYMENT: Baker, Donelson,

Bearman, Caldwell & Berkowitz; Clarke Silverglate Campbell Williams & Montgomery; Coffman, Coleman, Andrews & Grogan; Constangy, Brooks & Smith
LITIGATION: Carlton Fields; King & Spalding; Liles, Gavin, Costantino & George

WPS RESOURCES CORP.

CORPORATE GOVERNANCE: Foley & Lardner
CORPORATE TRANSACTIONS: Foley & Lardner
INTELLECTUAL PROPERTY: Foley & Lardner
LABOR AND EMPLOYMENT: Foley & Lardner
LITIGATION: Everson, Whitney, Everson & Brehm; Foley & Lardner; Terwilliger, Wakeen, Piehler & Conway

WYETH

CORPORATE GOVERNANCE: Simpson Thacher & Bartlett
CORPORATE TRANSACTIONS: Simpson Thacher & Bartlett
INTELLECTUAL PROPERTY: Choate, Hall & Stewart; Cozen O'Connor; Finnegan, Henderson, Farabow, Garrett & Dunner; Fitzpatrick, Cella, Harper & Scinto; Kaye Scholer; Wilmer Cutler Pickering Hale and Dorr; **Woodcock Washburn** (see page S10)
LABOR AND EMPLOYMENT: Morgan, Lewis & Bockius
LITIGATION: Arnold & Porter; Jones Day; Nelson Mullins Riley & Scarborough; Orrick, Herrington & Sutcliffe; Reed Smith; Williams & Connolly; Winston & Strawn
EUROPEAN UNION: Arnold & Porter; Clifford Chance; Linklaters

YELLOW ROADWAY CORPORATION

CORPORATE GOVERNANCE: Fulbright & Jaworski
CORPORATE TRANSACTIONS: Blackwell Sanders Peper Martin; Fulbright & Jaworski; Stinson Morrison Hecker
INTELLECTUAL PROPERTY: Fulbright & Jaworski; Howrey
LABOR AND EMPLOYMENT: Baker & Hostetler; Frantz Ward; Fulbright & Jaworski; Lathrop & Gage; Matkov, Salzman, Madoff & Gunn; Morgan, Lewis & Bockius
LITIGATION: Baker & Hostetler; Frantz Ward; Fulbright & Jaworski; Howrey; Lathrop & Gage; Lynberg & Watkins; Rose Walker
EUROPEAN UNION: Clyde & Co; Reed Smith

YUM! BRANDS, INC.

CORPORATE GOVERNANCE: Debevoise & Plimpton; Mayer, Brown, Rowe & Mawe; Sidley Austin Brown & Wood
CORPORATE TRANSACTIONS: Debevoise & Plimpton; Mayer, Brown, Rowe & Mawe; Sidley Austin Brown & Wood
INTELLECTUAL PROPERTY: Finnegan, Henderson, Farabow, Garrett & Dunner
LABOR AND EMPLOYMENT: Pillsbury Winthrop; Seyfarth Shaw; Skadden, Arps, Slate, Meagher & Flom
LITIGATION: Mayer, Brown, Rowe & Mawe; Pillsbury Winthrop; Sidley Austin Brown & Wood; Skadden, Arps, Slate, Meagher & Flom